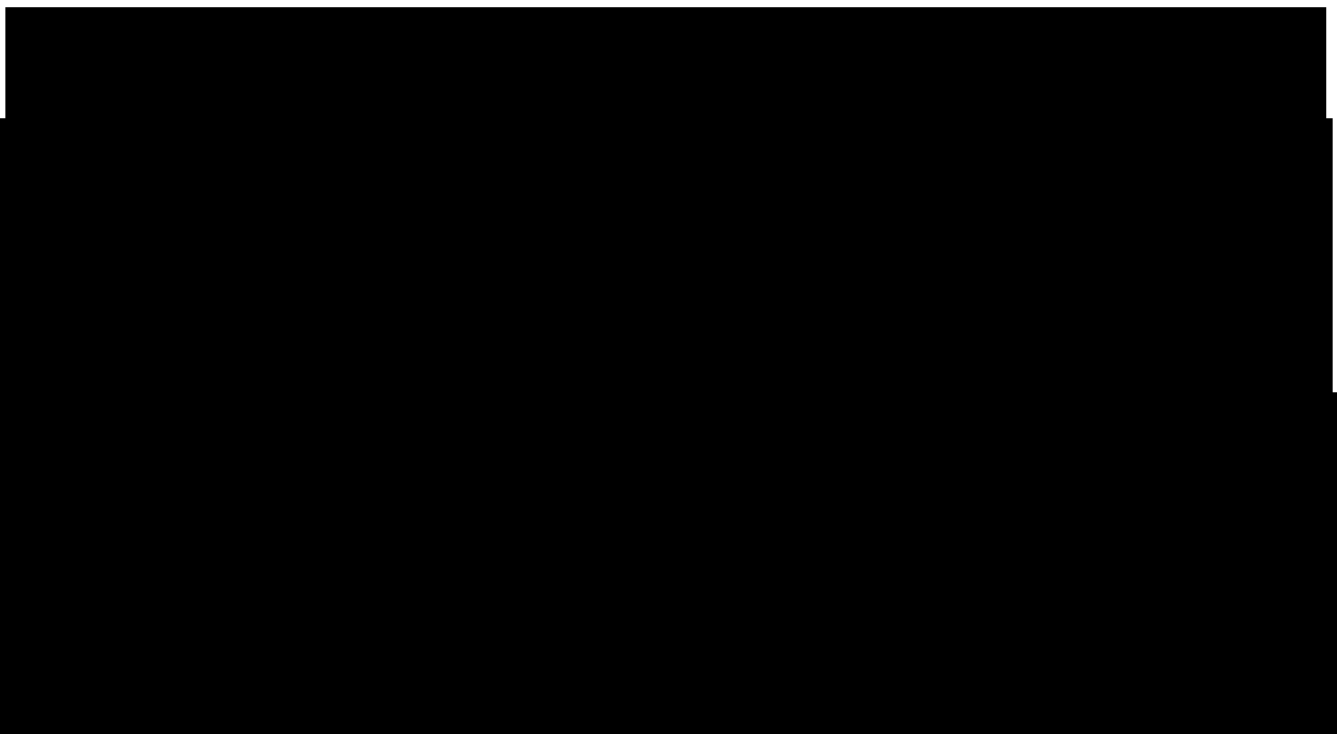


CLANDESTINE SERVICES REVIEW COURSE NO. 47

Student Questions for the DDP Seminar

1. What is being done - formally - by CIA [REDACTED] and, related agencies within the U.S. Government at policy level to move in advance of near-disaster situations to employ "in-time" internal defense activities -- as opposed to the usual more costly and questionable-success crash programs? 25X1A
2. What efforts are being undertaken to improve direction of CI planning, implementation, etc., within the various Agency elements which now have fractional and overlapping responsibilities and authority in identical areas?
3. What percentage of CIA personnel are actively engaged in covert operations abroad? 25X1C



9. Do you anticipate any meaningful increase in promotional opportunities for CS personnel in the foreseeable future? 25X1C
10. Has consideration been given to the formation of career panels organized along functional lines for "specialists" in FI, CI/CE, CA, TSD, Paramilitary, Reports, Cover, RI, etc., fields (similar to organization within other Deputy Directorates) as opposed to the present system of grouping all these career "specialists" into one major career service with a common career designation, all competing for the few available promotional and career developmental opportunities.

*Questions put to
General & his
staff as DDP.
AR-*

11. More and more emphasis is being placed on FI collection via the "easy route" namely, machines and gadgets. Question: What is your over-all concept for FI collection for the future and do you intend to correct the impression that the case officer is no longer the main source of Agency strength?
12. What does the Agency intend to do to counter the denigration "program" in newspapers and other media which is hurting the Agency and which undoubtedly creates even more problems with the Congress?
13. We have attempted to gain clarification from several speakers about the rather serious problem facing the Agency, namely, the "hump". Too many officers in age category 40 - 46 and grade 13 - 16 are stuck and many will have to get out since promotions do not only mean more money but also the opportunity to do a bigger job and make a bigger contribution. What does the DDP intend to do about this?
14. What can you say concerning the reorganization of Area Divisions along SR lines? There is little doubt that a functional division breakdown, in these area divisions where such breakdown is applicable, is more logical and much more productive than area breakdown.
15. My question concerns the need for better psychological conditioning of many overseas-bound personnel and dependents, in order for them to "tune in" effectively on their particular area of assignment: In your view, what practical steps should the Agency take to help these people grasp and overcome the problems they personally face in the particular foreign area, if they are to develop adequate capabilities for cross-cultural communication and action?